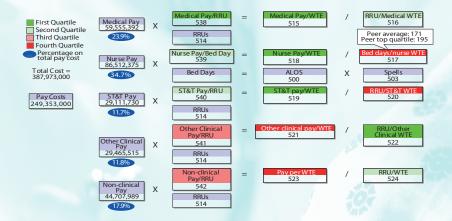
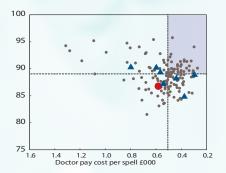
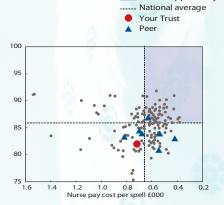


Pay costs levers versus national average Non case mix adjusted ALOS (2009/10), £



Some trusts seem to combine good patient experience with high doctor and nurse productivity





Area of opportunity