

## RE: (No Subject)

From: **Richards, Mike** (Mike.Richards@cqc.org.uk)  
Sent: 14 December 2013 10:42:11  
To: 'Peter Dixon' [REDACTED]

Peter

I am truly sorry about what appears to be happening. I will seek an early call with David Flory.

Mike

Sent with Good (www.good.com)

-----Original Message-----

**From:** Peter Dixon [REDACTED]  
**Sent:** Saturday, December 14, 2013 10:30 AM GMT Standard Time  
**To:** Richards, Mike  
**Subject:**

Dear Mike

I've thought overnight about sending this and come to the conclusion that I don't have any alternative. David was very clearly taking your name in vain yesterday in our discussion and saying that the decision was yours. To make things worse, I have now heard from Averil that she has been told by Alwen to brief her team on Monday about the decision when I had been told not even to discuss it with her.

If the TDA wants to use special measures to deal with the finance issues it is one thing, but to hide behind your inspection damages not just one organisation and its patients but the whole system.

I don't see any easy way out of this but I would just say how much I have appreciated your candour and approach.

Good luck

Peter

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[REDACTED]

## RE: Telephone call

From: Peter Dixon [REDACTED]  
Sent: 13 December 2013 18:05:33  
To: Richards, Mike (mike.richards@cqc.org.uk)

Thanks Mike. Hard to see what is going on but David has Ian Carruthers lined up to do a governance review as stage 1 of his special measures which makes it pretty difficult for me to have any effective role going forward. I'm still convinced that a full scale turnound led by the board and supported by TDA is the answer.

I'm not intending to be at the Trust on Monday which may be just as well!

Have a good w/e

Peter

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From: Mike.Richards@cqc.org.uk  
To: [REDACTED]  
Subject: FW: Telephone call  
Date: Fri, 13 Dec 2013 17:18:22 +0000

Peter

I have spoken to SofS's office. They assure me that JH is not going to make any such announcement. Indeed, I will want to reflect after the QS on Tuesday on what will be in the best interests of BHRUT, so there will not be a decision then either.

Best wishes

Mike

Professor Sir Mike Richards

Chief Inspector of Hospitals, Care Quality Commission

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**From:** Richards, Mike  
**Sent:** 13 December 2013 15:10  
**To:** 'Peter Dixon'  
**Subject:** RE: Telephone call

Peter

What! I had no idea of this. This isn't meant to be his call, but I suppose that is nothing new. I will investigate.

Mike

**Professor Sir Mike Richards**

Chief Inspector of Hospitals, Care Quality Commission

[mike.richards@cqc.org.uk](mailto:mike.richards@cqc.org.uk)

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Finsbury Tower, 103-105 Bunhill Row, London EC1Y 8TG

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**From:** Peter Dixon [REDACTED]  
**Sent:** 13 December 2013 14:30  
**To:** Richards, Mike  
**Subject:** RE: Telephone call

[REDACTED]

[REDACTED]

Dear Mike

David Flory tells me that SoS is announcing special measures on Monday. All under wraps until then. I am hoping that the report from FTI can be the basis for whatever is done going forward but there is going to be a major damage limitation problem in the meantime. It is also hard to see what the point of the summit is now but we shall have to think of something.

All the best.

Peter

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From: [Mike.Richards@cqc.org.uk](mailto:Mike.Richards@cqc.org.uk)  
To: [REDACTED]  
Subject: Telephone call  
Date: Thu, 12 Dec 2013 08:05:46 +0000

Peter

Can we speak by phone today or tomorrow please? I would like to share my thinking in advance of the BHRUT quality summit.

I am speaking at two different meetings this morning, but will do my best to give this priority. Is any time better or worse for you? My mobile is [REDACTED]. I have yours.

Best wishes  
Mike

Sent with Good ([www.good.com](http://www.good.com))

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[REDACTED]